



**MINISTRY OF FINANCE AND TREASURY,  
Male',  
Republic of Maldives.**

**Re: Private Sector Participation in the Solid Waste Management Sector  
in Maldives – Request for Expression of Interest**

Date: 06<sup>th</sup> December 2009

The Government of Republic of Maldives (“GOM”) is developing a program for private sector participation (PSP) in the delivery of solid waste management services for the entire country in partnership with Waste Management Corporation Limited (“WMCL”) – a State Owned Enterprise responsible for delivery of waste management services in Maldives (hereinafter, the “Proposed Transaction”).

The GOM has retained the services of International Finance Corporation (“IFC”) as the Lead Transaction Advisor for designing, developing and implementing the waste management plan for Maldives through private sector participation (PSP). The scope of the Proposed Transaction(s) is likely to include – collection, transportation, segregation, treatment and disposal of waste for the entire country in an environmentally friendly manner and in accordance with applicable laws and standards.

**Procedure**

The GOM and IFC are now launching a tender process which would entail the following stages:

1. The submission of the Expression of Interest (“EOI”) for the purpose of shortlisting applicants that would meet the criteria set forth below;
2. A formal request for qualification (“RFQ”) in order to pre-qualify the applicants based on a detailed criteria;
3. Access to the data room and site visits for the shortlisted applicants; and
4. A request for proposals (“RFP”) to be issued subsequently.

**Please note that firms that had responded to the earlier EOI notice issued by the GOM on 17 February 2009 will need to re-submit their EOI in line with the criteria mentioned below.**

### **Criteria**

The applicant must fulfill the following criteria:

- Experience in financing, developing and operating waste management systems above 500 Tons per Day (TPD) of waste;  
**AND**
- Experience in executing and successfully implementing integrated solid waste management projects (including treatment and disposal) with project size above USD 10 million.

(collectively “**Relevant Solid Waste Management Experience**”)

Only entities with Relevant Solid Waste Management Experience will be issued the RFQ. More specific criteria will be set out in the RFQ.

### **Documents enclosed**

You will find attached hereto a copy of brief information on the solid waste management sector in Maldives and the Proposed Transaction.

### **Next Steps**

Kindly provide us with evidence of your Relevant Solid Waste Management Experience by 5:00 PM Maldivian Time, 31<sup>st</sup> January 2010. You may form a consortium with other relevant entities to fulfill the Relevant Solid Waste Management Experience criteria.

Responses, preferably in soft copies (with each e-mail not exceeding 5 MB), should be sent to the following addresses:

*Ministry of Finance & Treasury  
Ameene Magu, 20379  
Malé, Republic of Maldives*

*Attention: Mr. Ali Hashim, Minister  
[ali.hashim@finance.gov.mv](mailto:ali.hashim@finance.gov.mv)*

**With a copy to:**

1. *The President's Office  
1Boduthakurufaanu Magu,  
Malé, Republic of Maldives*

*Attention: Mr. Mahmood Razeed, Chairman Privatization Committee  
[mrazee@avianinfo.gov.mv](mailto:mrazee@avianinfo.gov.mv)*

2. *International Finance Corporation  
50-M Shantipath, Gate # 3 Niti Marg  
Chanakyapuri. New Delhi -110021  
India*

*Attention: Neeraj Gupta, Infrastructure Advisory  
[ngupta@ifc.org](mailto:ngupta@ifc.org)  
cc: [Jmarcelline@ifc.org](mailto:Jmarcelline@ifc.org); [dsingh5@ifc.org](mailto:dsingh5@ifc.org)*

**Sincerely**



Ali Hashim  
Minister of Finance & Treasury